



# Police and Crime Strategic Board

18 November 2015

## Chief Constable's Report

### 1 National Issues

#### 1.1 'A fair deal for the people of Lincolnshire'

##### 1.1.1 Police Funding Formula Consultation – update

1.1.2 Following the conclusion of the Police Funding Formula Consultation process engagement sessions were held by the Home Office in mid-October and provided further explanation of the refinements and improvements that had been made to the model post the initial consultation.

1.1.3 These meetings were then followed up with the release of a Technical Note on 28 October 2015, which summarises the refined model as:

- retaining population volume and households with no adults employed and dependent children as core indicators;
- clarifying that the second population characteristic intended for use is the updated 'urban adversity' version of the Acorn 5 indicator which has replaced the old 'hard pressed' version (this ensures that the model is in line with CACI Limited's current Acorn classifications);
- revising the bar density measure so that it takes account of bar volume as well as bar density, reflecting strong consultation feedback that this better captures scale and the impact of clusters of bars and the night-time economy within a force area;
- removing 'Band D equivalent properties' as a core indicator, reflecting strong consultation feedback that this variable did not adequately capture the ability to raise additional precept income as intended;
- adding an Area Cost Adjustment (ACA) to the model to reflect regional variations in the cost base.

1.1.4 The document concludes by raising a number of actions needed to finalise the funding model, the last one of which states:

- "Final allocations and the transition process can only be completed once the outcome of the Spending Review is known, including decisions around National and International Capital City (NICC) grant funding for London forces."

1.1.5 Subsequently, the PCC for Devon and Cornwall queried the dataset which had been used for the "urban adversity" factor highlighted in point 2 above. This resulted in the Director General for Crime and Policing admitting that the wrong dataset had been included within the exemplifications provided to forces, with the old "hard pressed" version being included. It became clear that the use of "urban adversity" factor would result in a significantly different allocation of funding to that provided by the Home Office.

1.1.6 On 9 November the Policing Minister announced that the current formula used to determine police funding would be retained for an extra year. The minister apologised for the mistake and said that the new formula will probably now come into force in 2017-18, a year later than planned.

1.1.7 Work will continue in pressing the case for an improved funding settlement for Lincolnshire in 2016/17 and beyond.

## **1.2 Budget Setting**

1.2.1 Budget Holders have reviewed their budgets and proposed their required budget for 2016/17 to 2019/20. These are in line with the Budget Strategy recommendations to continue business as usual until the settlement is known in December.

## **2 Regional Issues**

### **2.1 East Midlands Video Link - update**

2.1.1 The Leicester Virtual Court Pilot is continuing with the testing phase in advance of go live. Dry run and live testing has taken place between a Police Custody suite and the Magistrates' Court. This involved all parties, but with a paper file. Progress has moved on with a digital case file test taking place on 9 November. This test is being evaluated at the Local Implementation Team Meeting taking place on 12 November. It is anticipated that two further tests for the digital file process, the next being 23 November. This will then move to parallel running with the current process. It is important to note that a national digital case file has been in development for some time, but it is not in a position for roll out and as such a local model has required developing.

2.1.2 The Project Board met on 9 November and have agreed that the pilot will commence on 12 January 2016 at Leicester, with potentially two sites going live at the same time or within a two week period. Lincolnshire are working towards testing the concept cross border in to Leicester Magistrates' Court, but this process is more complex for some of the agencies involved such as Probation, Defence firms and prisons. Those additional complexities are being worked through.

2.1.3 A second element to the regional project is for police officers to give evidence over video. Equipment is in place across the region but there has been low usage for a number of reasons, some of those being different processes in each police force area to arrange the giving of evidence on the day, the location of some of the equipment may not be in the most appropriate location in that officers have to pass the court to reach a video suite and cultural issues. A task and finish group is being set up to work through the agency process issues with a view to seeking a regional approach where possible.

2.1.4 In respect of going beyond March 2016, an Evaluation report will be produced to assist national decision making around further roll out of video but will also be provided to the East Midlands Criminal Justice Board to set out what has been achieved by the project (benefits and dis-benefits) and should there be the will to roll out further in to the region the investment required to do that could be substantial.

## **2.2 East Midlands Criminal Justice Board (EMCJB) – update**

- 2.2.1 The inaugural meeting of the EMCJB took place on 3 November, with all agencies in attendance. The Chief Constable was appointed as the Chair with Janine Smith the Acting Chief Crown Prosecutor being appointed as the Deputy Chair. The meeting cycle sets out the next meeting for March 2016, but it has been agreed to maintain momentum and a further meeting will be scheduled for January 2016. There are two delivery groups, Efficiency and Effectiveness and Digital Working. The policing lead for criminal justice performance, Assistant Chief Constable, Gary Knighton has agreed to Chair the Efficiency and Effectiveness meetings and Tracey Calleia, Head of Crime for the Midlands (HMCTS), has agreed to Chair the Digital Working Group. Those arrangements are now being worked on.
- 2.2.2 At the Board meeting Lord Justice Gross, the Senior Presiding Judge for England and Wales attended to give an overview from the judiciary as to the key initiatives for criminal justice agencies and the direction of travel. He was supported by the Midlands Circuit Presiding Judge, Justice Haddon-Cave who upon invitation has agreed to attend future Board meetings as an observer. Lord Justice Gross explained that the direction of travel continued to be focus on digital working across agencies and within the judiciary as well as video conferencing and the reduction of delays in the system.
- 2.2.3 Governance arrangements and the strategic priorities of the Board were considered and agreed with the acknowledgement that it was early days and that there would be the need to make adjustments as Board business matured. The next steps include an additional Board meeting, setting up the two delivery groups and the development of a performance framework for discussion at the next meeting.

## **2.3 Lincolnshire Criminal Justice Board (LCJB) 2015/16 – update**

- 2.3.1 With the formation of the regional board, Lincolnshire Criminal Justice Board has been disbanded. There is good representation by Lincolnshire at the regional board, with the Chief Constable being the Chair, the Head of Service for Lincolnshire Youth Offending and National Probation Service forming part of the membership.
- 2.3.2 Although the local board has now closed a more informal CJ Steering Group is being introduced with the first meeting taking place in the new year. Membership includes the Chair of the Victim and Witness Delivery Group that remains locally to support the work of the OPCC, the Deputy Justices Clerk for HMCTS, the Chair of the Reducing Reoffending Board, representation from the OPCCs office and the Chief Constable. This group provides a mechanism for two way cooperation with the regional board.

## **2.4 Regional Niche – update**

- 2.4.1 On 17 November 2015 the Regional Niche system will be upgraded which will enhance the functionality for officers within the property and casefile modules. The regional Niche programme are planning three weeks of district consolidation sessions commencing on the 30 November which will assist officers in working towards transitioning to NC5.
- 2.4.2 Insp Martyn Parker is working with ACC Gary Knighton from Derbyshire in scoping the requirements of the region for the on line crime reporting tool (Police.uk) developed by Sussex and Surrey in conjunction with the Home Office.

- 2.4.3 The regional Niche team are scoping the requirements of the region to integrate the prison Intelligence system NOMS/PINS into Niche to gain a richer intelligence picture.
- 2.4.4 Regional team members attended the first national forensic and property user group in Hampshire on 22 October 2015. The meeting established the group's terms of reference, outlining their objectives and priorities. The East Midlands Niche team will help to influence the national design of property and forensics in collaboration with Hampshire Constabulary, who are the national lead force. The EMSOU Forensic Services Manager has been appointed deputy lead for the working group.
- 2.4.5 On 10 November 2015 Northamptonshire will deploy their mobile data solution into force which will incorporate the regional Niche instance. This will allow frontline officers to view intelligence and occurrences on the Niche platform via their mobile device.

### **3 Local issues**

#### **3.1 Mobile Data Project – update**

- 3.1.1 The data link has now been installed and Airwaves are completing the site acceptance testing. The project team has five officers working with them carrying out rigorous user testing and training. These officers will then become super users of the system in readiness for go-live, which remains to be 7 December and the first officers are booked in for training. The project team are in receipt of the first batch of devices.
- 3.1.2 A significant change that will be seen when the mobile solution is introduced is the use of an electronic pocket note book (EPNB). This aspect of the solution will bring with it a change in police officer culture where officers are used to writing in their pocket note book. There are some very distinct benefits which include:
- The EPNB will automatically update as officers complete their duty, recording any processes, searches etc, along with a time and date stamp.
  - Officers will be able to add a free text entry to the EPNB for situations such as recording significant statements on arrest and contemporaneous interviews.
  - Signatures will be captured electronically using the supplied stylus.
  - All information within the electronic PNB will be searchable making it easier to refer to previous incidents and to recall data for further use.
  - EPNB entries can be copied and added onto Niche for case files via Pronto Manager.
  - EPNB entries have been approved at court and can be used by officers to refresh memory during court cases/whilst giving evidence.
- 3.1.3 Project members delivered a presentation of the devices and the EPNB to the Chief Officer Group on 2 November.

#### **3.2 Blue Light Collaboration Project – update**

- 3.2.1 Positive feedback has been received from the initial Home Office bid for innovation funds. Further criteria for the formal bid is awaited however the aim is to have this completed by end of November. There is also the opportunity that both DCLG and EMAS will be providing bid opportunities in the near future – these channels will continue to be researched

- 3.2.2 Work continues to progress the sharing opportunities within the wider emergency services estate and have identified 'short term' areas. Project members are confident that these options will be ready for formal consideration by end of November.
- 3.2.3 A meeting has been held with ViNCI Mouchel to discuss their initial findings on the feasibility study for Police Headquarters to identify various options for consideration on how it will be possible to reconfigure existing space to accommodate additional staff (Fire & Rescue Service, and growth model for Policing Model). What is clear from these initial findings is that there is space for all options, and the formal findings will be presented to the Steering Group on 7 December. There is also a joint meeting arranged with Blue Light Collaboration and Policing Model to discuss details.
- 3.2.4 Since setting up the Joint Asset Management Group (JAMG), which is chaired by a LCC representative, they have continued to progress the Blue Light Collaboration Programme Wider Estates work stream where they have identified Short/Medium and Long term co-location opportunities. The project team have ensured that their priority is to focus on the short term options in order to meet the timeframe for the Full Business Case. There is absolute clarity from the programme that, this is not about closing police stations, rather about cementing policing within the community.
- 3.2.5 The managers of the respective police and fire control rooms continue to meet regularly to discuss requirements and options. The project team will be collating all the relevant information once all the options have been identified.
- 3.2.6 The project team continue to focus on the production of the full business case and have engaged the support of the Deputy Finance Officer to gain her thoughts and experience in supporting the financial viability of the programme. There continues to be some challenges, in particular a significant element of the business case is the infrastructure requirements for the wider ICT transformation requirements, and managing the expectations of both SERCO/LCC and Fire and Rescue. This has been escalated by the Steering Group.

### **3.3. Body Worn Video Cameras – Update**

- 3.3.1 The BWV Project held their initial Project Board meeting recently where it was agreed to pilot BWV in eight stations across the force. The pilot will begin at the end of January 2016 with a view to full roll-out across the force to commence April/May 2016. Cameras will initially be issued to Community Patrol and Beat Constables and Sergeants and Special Constables on a pool basis.