

JOINT INDEPENDENT AUDIT COMMITTEE
1 FEBRUARY 2017

| SUBJECT | | REVIEW OF COMPLIANCE WITH GOVERNANCE ARRANGEMENTS |
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| REPORT BY | CHIEF EXECUTIVE & CHIEF FINANCE OFFICER (CFO) | |
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| SUMMARY AND PURPOSE OF REPORT | | |
| To enable the Committee to review the Police and Crime Commissioner's and the Force's compliance with governance arrangements. | | |
| RECOMMENDATION | That the Committee review compliance with governance arrangements. | |

A. SUPPORTING INFORMATION

1.0 Purpose

- 1.1 The purpose of this report is to provide the Committee with a quarterly progress update on the Police and Crime Commissioner (PCC) and Force's compliance with governance arrangements.

2.0 Introduction

- 2.1 Good governance is about how organisations ensure that they are doing the right things, in the right way, for the right people, in a timely, inclusive, open and accountable manner.
- 2.2 The PCC and the Chief Constable have in place structures, systems and internal controls by which the police service is directed and controlled. There are also processes and procedures in place that enable the Commissioner to hold the Chief Constable to account for policing in the county. The Commissioner engages with the local people and communities to ensure robust public accountability.

3.0 Responsibilities

- 3.1 The Commissioner is responsible for ensuring his business is conducted in accordance with the law and proper standards, and that public money is safeguarded and properly accounted for, and used economically, efficiently and effectively. The Commissioner has a duty under the Policing Protocol Order 2011 to secure value for money on behalf of the public that he serves.
- 3.2 In discharging this overall responsibility, the Commissioner is required to put in place proper arrangements for the governance of his affairs and which facilitate the exercise of his functions, which includes ensuring a sound system of internal control is maintained through the year and that arrangements are in place for the management of risk. In exercising this responsibility the Commissioner places reliance on the Chief Constable of Lincolnshire Police to support the governance and risk management processes.

- 3.3 The Commissioner relies on an internal framework and structures supported by a number of key documents to achieve and demonstrate compliance with governance arrangements. The Annual Governance Statement (AGS) and the Code of Corporate Governance provide an overview of these mechanisms.
- 3.4 The **AGS** is written each year and forms part of the Financial Statements approved and published in accordance with the latest CIPFA / Solace framework and guidance¹. The PCC's AGS is supported by the Chief Constable's AGS, which relates to the force as a separate corporation sole. The Assurance Map also feeds into the process.
- 3.5 As separate corporation soles, the PCC and Force have distinct responsibilities for internal governance. The respective **Codes of Corporate Governance** ensures that the core good governance principles are fully integrated in the business of the PCC and Chief Constable.

4.0 Compliance with Governance Arrangements – Significant Governance Issues.

- 4.1 The table below provides an overview of the significant governance issues in the period 4 October to 31 December 2016. Within the table are Web-links to the relevant decision notices published on the PCC's Website.

| Corporate Sole | Issue | Summary | Date | Web Link |
|----------------|--|--|---------------|---|
| PCC | Funding award | Renew grant funding to 'Stop Hate UK'. | October 2016 | http://www.lincolnshire-pcc.gov.uk/Document-Library/020-2016-scanned.pdf |
| Force | Overdrawn Bank Account | There has been one instance where the bank account has been overdrawn in the first half of the financial year. £604k was overdrawn for one night, incurring charges and interest of £327 these charges were met by G4S - This Issue was highlighted in the mid-year treasury review presented to the Resources Governance Meeting. | October 2016 | N/a |
| PCC | Vehicle Purchase Collaborative agreement | Approval for Collaborative vehicle purchase scheme (National) – For Protected Personnel Carriers | November 2016 | http://www.lincolnshire-pcc.gov.uk/Document-Library/021-2016-PPC.pdf |
| PCC | Award media services support contract | Award of contract to Grubb Street Media for provision of communications and media support services to the PCC. | December 2016 | http://www.lincolnshire-pcc.gov.uk/Document-Library/022-2016-Comms-and-media-services-support.pdf |
| Force / PCC | Code of Corporate Governance. | OPCC / Force to draft changes to their respective Codes of Corporate Governance to align with the revised principals contained in the CIPFA Good Governance Guidance (2016) | December 2016 | N/a |
| PCC | Collaboration Agreement | East Midlands Criminal Justice Service (EMCJS) – | December 2016 | http://www.lincolnshire-pcc.gov.uk/Document-Library/023-2016-EMCJS-Collaboration-Agreement.pdf |

¹ Based on the CIPFA / SOLACE - Delivering Good Governance in Local Government Framework and the Guidance Notes for Policing Bodies in England and Wales (2016).

| Corporate Sole | Issue | Summary | Date | Web Link |
|----------------|----------------------------------|---|---------------|---|
| | | approval for formal four force collaboration agreement. | | pcc.gov.uk/Document-Library/024-2016-EMCJS-S22.pdf |
| PCC | Chief Constable appointed. | Following a recruitment process the PCC identified his preferred candidate on 1st December 2016. This selection was ratified by the Police and Crime Panel on December 19 th 2016. | December 2016 | N/a |
| Force | Financial governance report | Annual report by Acting Chief Financial Officer relating to financial and procurement activities 2015/16 | December 2016 | http://www.lincolnshire-pcc.gov.uk/Document-Library/025-2016-Financial-Governance-Report.pdf |
| PCC / Force | Revised collaboration agreement | Revisions to the 2012 collaboration agreement for East Midlands Collaborative Human Resources Service – Occupational Health Unit (EMCHRS – OHU) | December 2016 | http://www.lincolnshire-pcc.gov.uk/Document-Library/026-2016-EMCHRS-OHU-S22.pdf |
| PCC | National collaboration agreement | Property and Wireless Interference Authorisations - Pursuant to Section 93 of the Police Act 1997 | December 2016 | http://www.lincolnshire-pcc.gov.uk/Document-Library/023-2016-Property-and-wireless-interference-S22.pdf |

Members will note that the criteria for defining how significant governance issues are identified:²

- those highlighted through the Commissioner's Register of Decision Notices and through the Chief Constable's Report (decisions of interest) ³
- those highlighted to the Police and Crime Panel through the quarterly update report.
- any additional issues highlighted through the code of corporate governance or other governance mechanisms.
- any instances when regulations are suspended (reference Finance Regulations FR4)
- any other governance issue that the Chief Executive, Chief Finance Officer or Force Chief Finance Officer wish to bring to the attention of the Audit Committee.

4.2 The CFO and Force CFO will be available at the meeting to answer any questions and provide any additional information as required by the Committee

B. FINANCIAL CONSIDERATIONS

There are no direct financial implications arising from this report.

² The issue will generally only be highlighted if it isn't already being considered by the Audit Committee through standard business i.e. through the forward plan or on individual agendas.

³ The Commissioner is required by law to publish a record of each decision of significant public interest.

C. LEGAL AND HUMAN RIGHTS CONSIDERATIONS

The Commissioner has a statutory duty to carry out an annual review of his governance arrangements and to approve a statement of internal control prepared in accordance with “proper practices” - Accounts & Audit Regulations 2003 as amended.

“Proper practices” are not defined in the regulations, but in circular 03/2006 the Department for Communities & Local Government indicated that compliance with CIPFA/SOLACE guidance would satisfy the requirement for proper practices.

D. PERSONNEL, EQUAL OPPORTUNITIES AND DIVERSITY ISSUES

(including any impact or issues relating to Children and Young People.)

The annual review of the Code of Corporate Governance will allow the Commissioner to demonstrate how effective its equality and diversity arrangements are to the governance of the organisation.

As part of its governance framework the Commissioner has various policies on employees and employers’ rights in the workplace. These will be kept under regular review to ensure that they are fit for purpose for those occasions when the aspirations in the Code of Corporate Governance are not met.

E. REVIEW ARRANGEMENTS

The Committee will receive this report on a quarterly basis. The AGS will be considered by the Committee in draft, currently by 30 June of each year and approved following audit by 30 September.

F. RISK MANAGEMENT

Without adequate corporate governance arrangements that are reviewed regularly, the Commissioner is exposed to the following risks:

- resources are not directed in accordance with agreed policy and accordingly to priorities
- decision making is not sound and inclusive
- no clear accountability for the use of those resources in order to achieve desired outcomes for communities
- service delivery is compromised.

The AGS and Code of Corporate Governance are key aspects of robust and effective governance arrangements.

G. PUBLIC ACCESS TO INFORMATION

Information in this report along with any supporting material is subject to the Freedom of Information Act 2000 and other legislation.