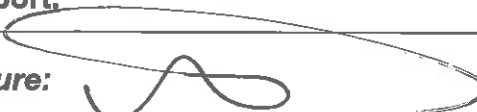


**POLICE AND CRIME COMMISSIONER (PCC) FOR LINCOLNSHIRE
REQUEST FOR DECISION**

REF: 015 / 2017
DATE: 16 June 2017

SUBJECT		EAST MIDLANDS CRIMINAL JUSTICE SERVICE – SHARED ICT PROVISION
REPORT BY	ASSISTANT CHIEF OFFICER (RESOURCES)	
CONTACT OFFICER	Nancie Shackleton (ACO Resources) Tel 01522 558007	
EXECUTIVE SUMMARY AND PURPOSE OF REPORT		
<p>In December 2013, a business case was approved by the four Policing and Crime Commissioners and Chief Constables for Lincolnshire, Nottinghamshire, Leicestershire and Northamptonshire Police, to have a Regional Criminal Justice solution. Integral to the CJ business case was the assumption that the optimisation of the regional solution would be achieved by introducing a shared IT platform to give access to police data between the forces. Projected savings of £2.4m were detailed within the business case as being realisable from the introduction of a single IT platform.</p> <p>The harmonisation of 4-forces onto a single platform has never been achieved in UK policing and was an ambitious programme. The completion date for the 4-forces to go live on a single East Midlands police domain was 31st March 2016.</p> <p>A return on the initial IT investment is expected within 2-years of the completed go-live schedule and the delivery of the required £2.4m of savings, as a minimum.</p> <p>Lincolnshire Police extended its Service Delivery Agreement with G4S to enable the provision of Niche Services to Leicestershire, Nottinghamshire and Northamptonshire police to provide the required IT solution for an initial period of up to four years, commencing April 2015. A Voluntary Ex-Ante Transparency Notice detailing this was published on the 18th March 2015.</p> <p>A Section 22a Collaborative Agreement in respect of the Shared ICT Platform for the East Midlands has been prepared for signature by the four Chief Constables and Crime Commissioners.</p>		
RECOMMENDATION	<i>That the Regional Collaborative Agreement for a shared ICT platform for EMCJS be endorsed and signed by the Police and Crime Commissioner.</i>	

POLICE AND CRIME COMMISSIONER FOR LINCOLNSHIRE	
I hereby approve the recommendation above, having considered the content of this report.	
Signature: 	Date: 16/6/17

A. NON-CONFIDENTIAL FACTS AND ADVICE TO THE PCC

A1. INTRODUCTION AND BACKGROUND

1. Integral to the original Criminal Justice Business Case (Dec 2013) was the assumption that the 4-forces would align their respective IT solutions onto a single platform. This would optimise the sharing of police data and enable the most cost-effective processing of CJ transactional services.
2. In addition to this, some of the forces were also experiencing technological instability due to having end-of-life IT systems and these were in core operational policing areas. It was therefore imperative that any regional solution would be deliverable in the immediate time frame, and had to be concluded with its implementation by the end of the financial year 2015/16.
3. A small team was asked to scope potential solutions that were proven in delivery across more than a single force and that were also deliverable within the required time frame.
4. Niche RMS had operated with two, 2-force collaborations but no supplier had delivered a multi-force solution. The scoping team therefore reviewed how Niche RMS could be technically provisioned to provide a 4-force solution for the East Midlands and to be able to deliver this within the required time frame.
5. Lincolnshire Police was an existing Niche RMS force and in order to allow for the shared IT platform to be achieved, Lincolnshire Police extended the terms of its original Service Delivery Agreement with G4S, to include an extended provision of Niche Services by way of an amending agreement to Nottinghamshire and Northamptonshire police. Leicestershire Constabulary had procured its own licenses for Niche RMS prior to entering into this agreement and it was therefore not necessary for Lincolnshire Police to procure Niche licenses for users within this force. Leicestershire Constabulary has however shared in the IT hosting arrangements for the regional Niche RMS service.
6. Quantifiable benefits and savings are grouped into five categories: ICT savings, reduced wastage, automation, efficiency and economy of scale. Total cashable savings equate to £5.4m. Full achievement of this savings target was realised at the end of programme installation. Earlier savings were realised during the implementation of the programme and as forces came on-board i.e. when legacy IT systems were decommissioned by individual forces.
7. For each of the forces, moving to a fully integrated core policing platform presented significant benefits. Each individual force has experienced different levels and types of benefits, depending upon their starting point. The key benefits obtained from a single interoperable platform include:
 - Standardising the region's approach to the way management information is gathered, processed, presented and distributed. Putting officers in touch with the information they need to do their jobs without switching between multiple products or applications.
 - Single data entry with electronic linking of prior information without multiple re-keying and re-entering of the same information.

- The de-commissioning of legacy or unstable ICT systems which were at end of life, obsolete or not aligned to the digitised working environment.
- Creating a single view of offenders, intelligence, victims etc, that is shared and is re-usable across the four forces in real time.
- Information is digital from source e.g. a statement is collected electronically at the scene/source without the need for the officer to return on multiple occasions for signatures etc.
- Integration of the information across the four forces to create a more accurate and coherent visibility of offenders i.e. the East Midlands has particularly porous borders for criminality and with the intelligence/crime information being available to four forces, officers have a greater chance of catching offenders and limiting the ability of more organised offenders to take advantage of our police borders.
- Improved the quality of case files without increased bureaucracy, using greater automated quality control mechanisms that specifically direct officer inputs e.g. build instructions for files (no remedial work, which reduces costs in legal time, CPS administration, police administration and police officer time).
- Improved the personal accountability and intrusion of supervisors into officer workloads.
- Created a more virtualised and flexible work environment, allowing for a “work anywhere” culture across the region, as officers/staff can log onto their personal virtual computer work space from any force portal.
- Increased inter-operability for regional units, enabling regional workloads (case building) to be managed regionally rather than in-force silos.

This solution was designed to exploit advances in mobile technology: allowing information to be captured in a timely manner at source, whether as a witness statement at the scene of an incident or as a statement taken at the home of a victim. This has not only increased the accuracy of the information gathered and improved the quality of the service provided to the public, but also made the information instantaneously available across all four forces, increasing the likelihood of positive police action and resolutions for the public.

The key outcomes of the collaboration are:

- Single data entry with electronic linking of prior information, without multiple re-typing and re-entering of the same information onto police computer systems
- The de-commissioning of legacy or unstable IT systems, which were at end of life, obsolete or are not aligned to the digitised working environment.
- Creating a single view of offenders, intelligence, victims, locations, vehicles etc, across the 4-forces
- Making information digital from source to improve the accuracy, recollection, intelligence sharing and speed of police response/action as well as reducing bureaucracy and abstraction time from frontline duty
- Integrating the information across the four forces to create a more accurate and coherent visibility of offenders across the East Midlands police area.

A2. LINKS TO POLICE AND CRIME PLAN AND PCC'S STRATEGIES/PRIORITIES

Links to the collaboration principles that local policing will remain local and that collaboration in operational and non-operational support services should be sought.

B. FINANCIAL CONSIDERATIONS

The funding formula share, as defined and reported as the proportion of total central grant received by forces in the EM Region, will be used to calculate apportionment ratios.

The apportionment ratios for infrastructure costs has been calculated based on the grant settlement for that particular year (baseline year was 2014/15) but will exclude Lincolnshire Police, which already has the required infrastructure in place. The figures for the region on a 3 force collaboration are set out as below:

- Leicestershire (35.28%)
- Nottinghamshire (42.02%)
- Northamptonshire (22.70%)

The default position for cost allocation will be the formula funding share, in place at the time of the collaboration. The shares used in the production of the business case are as indicated above.

The apportionment of Niche license and support costs have been calculated based on the number of police officer users (as at the end of 2015/16). The figures are

Lincolnshire	(1100)
Leicestershire	(1848)
Nottinghamshire	(1888)
Northamptonshire	(1220)

C. LEGAL AND HUMAN RIGHTS CONSIDERATIONS

[This should include the legal powers the PCC has for making the decision]

Joining the collaboration will require the Commissioner and Chief Constable to enter into a Collaboration Agreement made pursuant to Section 22A of the Police Act 1996.

D. PERSONNEL AND EQUALITIES ISSUES

All staff will remain employed by the respective Chief Constables

E. REVIEW ARRANGEMENTS

The Collaboration can be reviewed on an annual basis or such other period as may be determined by the Police and Crime Commissioners or Chief Constables.

F. RISK MANAGEMENT

Risk Management is undertaken in accordance with the terms of the collaboration through the East Midlands Policing and Crime Commissioners Board. The Lincolnshire CC sits on the management board together with PCC and representatives of the OPCCs across the East Midlands region.

G. PUBLIC ACCESS TO INFORMATION

Information in this form along with any supporting material is subject to the Freedom of Information Act 2000 and other legislation. Part 1 of this form will be made available on the PCC's website within one working day of approval. However, if release by that date would compromise the implementation of the decision being approved, publication may be deferred. An explanation for any deferment must be provided below, together with a date for publication.

Is the publication of this form to be deferred? No

If Yes, for what reason: N/A






Until what date: N/A

Any facts/advice/recommendations that should not be made automatically available on request should not be included in Part 1 but instead on the separate part 2 form.

Is there a part 2 form? Yes

If Yes, for what reason: The provision of Niche services is subject to a collaboration agreement pursuant to Section 22A of the Police Act 1996 as amended by the Police Social Reform and Social Responsibility Act 2011 (PRSSRA). The s.22A agreement has a 'Restricted' GPMS marking.

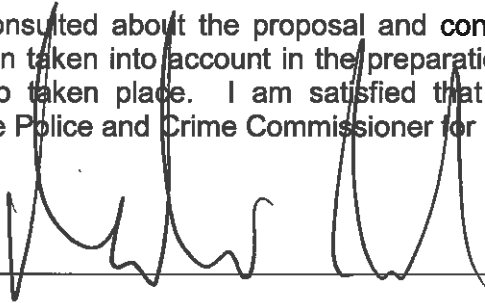
ORIGINATING OFFICER DECLARATION

	Initial to confirm
Originating Officer: ACO (Resources) recommends this proposal for the reasons outlined above.	
Financial advice: The PCC's Chief Finance Officer has been consulted on this proposal. The CC's Chief Finance Officer has been consulted on this proposal.	 
Monitoring Officer: The PCC's Monitoring Officer has been consulted on this proposal	
Chief Constable: The Chief Constable has been consulted on this proposal	

OFFICER APPROVAL

Chief Executive

I have been consulted about the proposal and confirm that financial, legal and equalities advice has been taken into account in the preparation of this report. Consultation outlined above has also taken place. I am satisfied that this is an appropriate request to be submitted to the Police and Crime Commissioner for Lincolnshire.

Signature:  **Date:** 16/6/17