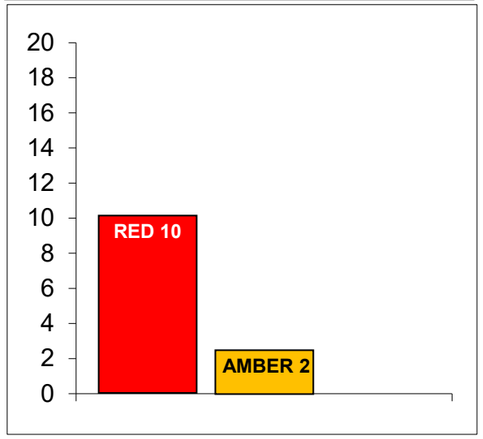
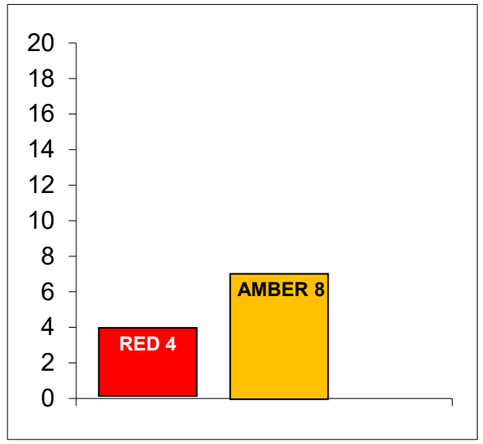
POLICE AND CRIME COMMISSIONER FOR LINCOLNSHIRE
RISK REGISTER - EXECUTIVE SUMMARY

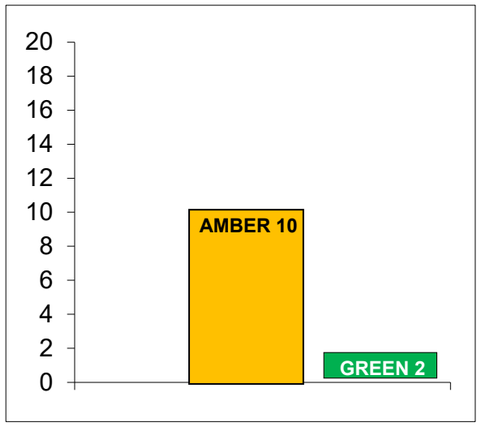
INHERENT EXPOSURE (Number of Risks)



CURRENT EXPOSURE (Number of Risks)



TARGET EXPOSURE (Number of Risks)



INHERENT EXPOSURE (Risk Distribution)

LIKELIHOOD	IMPACT 1	IMPACT 2	IMPACT 3	IMPACT 4
4	A	A	R1	R7
3	G	A	A1	R2
2	G	A	A	A1
1	G	G	G	A

CURRENT EXPOSURE (Risk Distribution)

LIKELIHOOD	IMPACT 1	IMPACT 2	IMPACT 3	IMPACT 4
4	A	A	R	R2
3	G	A	A3	R2
2	G	A	A1	A3
1	G	G	G	A1

TARGET EXPOSURE (Risk Distribution)

LIKELIHOOD	IMPACT 1	IMPACT 2	IMPACT 3	IMPACT 4
4	A	A	R	R
3	G	A	A1	R
2	G	A	A3	A3
1	G	G	G3	A3

ID	RISK DESCRIPTIONS	SPONSOR	Current Rating
1	Failure to attract new and retain & develop existing members of the OPCC team	PCC (CE)	Amber 9
2	Failure to persuade Government of Lincolnshire's case for a fairer share of national funding, including lack of recognition of the rural costs in the formula; compounded by potential budget cuts presented by HM Treasury in next spending review period (2020– 2024)	PCC (CFO)	Red 16
3	Failure to achieve and demonstrate efficiencies, value for money (VfM) and optimum workforce productivity	PCC (CE)	Red 16
4	Financial loss (default on investments, bad debt, major incident)	PCC (CFO)	Amber 4
5	Ineffective relationships with Local Partners (Inc LCC, District Councils, Health services, Fire/ Ambulance)	PCC (CE)	Amber 6
6	Failure to maintain or develop beneficial regional collaborations. (Following significant changes in regional leadership landscape - PCCs and Chief Officers)	PCC (CE)	Amber 8

ID	RISK DESCRIPTIONS	SPONSOR	Current Rating
7	Failure of the force to provide sufficient evidence-based assurance of operational effectiveness.	PCC (CE)	Red 12
8	Failure to obtain satisfactory VfM from the disposal of 'West Parade' Police Station (Lincoln City)	PCC (CE)	Amber 9
9	Failure to: Maintain a strong working relationship with the Police and Crime Panel.	PCC (CE)	Amber 8
10	Failure to Maintain appropriate access to vital business support functions following transition from the G4S Contract. (Eg ICT, Estates, Contract Management et al).	PCC (CE)	Amber 8
11	Failure to: prepare for the potential impact on the workforce, service delivery, and commissioned services. because of the sudden rise in the 'cost of living' & the 'cost of doing business'.	PCC (CE)	Amber 9
12	Failure to: deliver new ERP system concurrent with a supported outgoing system	PCC/CFO	Red 12

(Exec Summary updated: 23rd January 2023)

RISK REGISTER
POLICE & CRIME COMISSIONER FOR LINCOLNSHIRE

OBJECTIVES
A. INTERNAL
B. FORCE ORGANISATION/TRANSFORMATION
C. EXTERNAL DELIVERY
D. COLLABORATION

NOT PROTECTIVELY MARKED

ID	Unique Ref No.	Linked to Objective	Description of Risk: Source (Lack of… Failure to…)	Description of Risk: Consequences (Results in … Leads to …)	Risk Sponsor	Inherent Risk Score 1:Low 4:High: Likelihood	Inherent Risk Score 1:Low 4:High: Impact	Overall Inherent Risk Score	Existing Controls	Owner (the do-er)	Current Risk Score 1:Low 4:High: Likelihood	Current Risk Score 1:Low 4:High: Impact	Current Risk Score	New/Developing Controls (Inc any Dates)	Owner (responsible for controls)	Target Risk Score 1:Low 4:High: Likelihood	Target Risk Score 1:Low 4:High: Impact	Overall Target Risk Score	Review Date
1	C06	A B C D	**Failure to attract new and retain & develop existing members of the OPCC team**.	• Inability to achieve the objectives of the Police and Crime Plan. • Inability to effectively deliver direct services • Capacity and capability related performance issues. • Negative media coverage / reputational consequences (trust and confidence in PCC undermined). • Inability to meet statutory responsibilities • Sub-optimal performance • Adverse Wellbeing issues	PCC (CE)	3	4	R 12	• Environmental scanning / awareness. • Membership of professional bodies (Eg APACE / APCC). • Use of flexible / scalable support via external contractors. • Commissioning & procurement of services • Use of short-term / bespoke employment contracts eg internships and apprenticeships. • Partnership and collaborative working. (At national, regional, and local levels). • Planned recruitment to improve OPCC resilience and capacity.	CE	3	3	A 9 ⇧	• Recent recruitment to improve OPCC resilience and capacity. • Compliance officer - (Feb 2023). • Project Manager & support officer (Feb 2023)	CE	2	4	A 8	OPCC Management Meeting
2	CO1	A B C D	**Failure to persuade Government of Lincolnshire's case for a fairer share of national funding**, including lack of recognition of the rural costs in the formula; compounded by potential budget cuts presented by HM Treasury in next spending review period (2020– 2024)	• increased pressure on local council tax precept • And/or resulting in the PCC's inability to provide sufficient resources to deliver services.	PCC (CFO)	4	4	R 16	• Multiple ministerial visits • HO / Civil servant visits regarding funding / VfM / efficiency • Direct Representation at HO events • Combined lobbying / engagement from National PCC portfolio representatives. • Response to consultations (government reviews of formula). • HMIC PEEL Efficiency reports • HO Special grant claims • Covid expenditure reporting • Police officers – Govt uplift programme. • HMICFRS VFM Profiles – published annually	CC/ CFO CE	4	4	R 16 ⇔	• OPCC / Force continue to lobby government / HO at all available opportunities. • PCC is member of national police funding formula review steering group.	CFO	2	4	A 8	OPCC Management Meeting
3	CO2	A B C D	**Failure to achieve and demonstrate efficiencies, value for money (VfM) and optimum workforce productivity**	leading to: • PCC's inability to provide sufficient resources to deliver policing services • Negative reputational consequences through media coverage. • deterioration in performance • poor use of resources • Effectiveness and efficiency of policing in Lincolnshire is reduced or not improved.	PCC (CE)	4	4	R 16	• Savings Tracker • VfM Strategy • HMIC - PEEL EFFICIENCY – recommendations tracker. • Internal audit plan in place • Robust procurement process / arrangements • External Audit includes VfM opinion. • Force Benefits realisation strategy • Force Change Board includes remit tor benefits realisation & management. • Force engaged with CIPFA benchmarking programme. • Introduction / development of Business Information tool (Feb 2021) • CIPFA action plan in place (May 2021)	CE & CFO	4	4	R 16 ⇔	• Priority based budgeting initiative -report findings - OPCC to request copy of full report to review with COT (Feb 2023) • VfM plan - to be reviewed (March 2023) • Use of national comparative performance measures to be investigated (Feb 2023)	CFO & DCC	2	4	A 8	OPCC Management Meeting
4	CO33	A B C D	**Financial loss** (default on investments, bad debt,)	Leading to • Negative impact on service delivery • Reduced spend and inability to respond to operational demands • Negative reputational consequences	PCC (CFO)	2	4	A 8	• Reserves policy • Treasury Management strategy • Scheduled Internal Audit / review 'Cash, Banking and Treasury Management' • Financial governance reporting to JIAC inc TM • Treasury management plan - part of Financial Strategy. • Annual Audit • JIAC review of Treasury management report.	CFO RPO	1	4	A 4 ⇔		CC	1	4	A 4	OPCC Management Meeting

RISK REGISTER
POLICE & CRIME COMISSIONER FOR LINCOLNSHIRE

OBJECTIVES
A. INTERNAL
B. FORCE ORGANISATION/TRANSFORMATION
C. EXTERNAL DELIVERY
D. COLLABORATION

NOT PROTECTIVELY MARKED

ID	Unique Ref No.	Linked to Objective	Description of Risk: Source (Lack of… Failure to…)	Description of Risk: Consequences (Results in … Leads to …)	Risk Sponsor	Inherent Risk Score 1:Low 4:High: Likelihood	Inherent Risk Score 1:Low 4:High: Impact	Overall Inherent Risk Score	Existing Controls	Owner (the do-er)	Current Risk Score 1:Low 4:High: Likelihood	Current Risk Score 1:Low 4:High: Impact	Current Risk Score	New/Developing Controls (Inc any Dates)	Owner (responsible for controls)	Target Risk Score 1:Low 4:High: Likelihood	Target Risk Score 1:Low 4:High: Impact	Overall Target Risk Score	Review Date
5	C039	B C D	**Ineffective relationships with Local Partners** *(Inc LCC, District Councils, Health services, Fire/ Ambulance)*	• Delayed or protracted decision making • Inability to progress community safety priorities • Disengagement and inability to deliver joint objectives and outcomes for the public • Trust and confidence is undermined - (internal & external) • Lack of strategic alignment • inability to effectively manage interdependencies • Sub-optimal use of resources	CE	3	3	A 9	• Existing Governance structure • Collaborative agreements • PCC Vice chair of SLP • Safer Lincolnshire Partnership (SLP) – (All CPGs attended by OPCC representatives). • Victims Strategy in place • Community Safety, Policing and Criminal Justice Plan 2021-2025 • Police & Crime Plan delivery - Monitoring report to P&C Panel quarterly. • SLP reports to P&C Panel quarterly (partnership activity / status). • OPCC Chief Exec chair of LRSP • Shared setting of priorities for Assistant Director of Safer Communities (seconded officer role) • Violence CPG Chaired by DPCC • SLP - Drugs / substance misuse CPG	PCC / CE	2	3	A 6 ⇔	• DPCC member of Integrated Care Board (ICB) Jan 2023)	PCC & CE	2	3	A 6	OPCC Management Meeting
6	C041	A B C D	**Failure to:** **maintain or develop beneficial regional collaborations.** (Following significant changes in regional leadership landscape - PCCs and Chief Officers)	• Ineffective relationships with regional forces • Inability to maintain resilience of operational services including Strategic Policing Requirement (SPR) • Negative financial implications - reduced savings / increased costs. • Trust and confidence is undermined - (internal & external) • Diminished capability to meet operational demand. • Negative media coverage - reputational damage. • Lack of clarity around strategic objectives • Sub-optimal use of resources	CC	4	4	R 16	• Regional governance structure. • Section 22 Agreements in place • Internal Audit reporting to include regional audits (reporting to JIAC) • Regional Secretariat (for PCCs) 3 roles including Regional Collaboration Manager, Analyst, and Meeting administrator	PCC / CE	2	4	A 8 ⇩	• Regional CFO meeting to prepare for sign off on agreed Budget - 1st March.	CE PCC CFO	2	3	A 6	OPCC Management Meeting
7	C044	ABCD	**Failure of:** **The force to provide sufficient evidence-based assurance of operational effectiveness.**	• Rising trend of recorded crime in Lincolnshire. • Declining trend of "positive outcomes" • Declining trend in public satisfaction with the Force • Lack of confidence in Lincolnshire police • Reputational damage – linked to public perception of "high level of crime / poor outcomes / responsiveness of the force".	**CE**	4	4	R 16	• Governance Framework • Force Performance management reporting & analysis • Government uplift in police officer numbers • Force control strategy • Force board structure and COT portfolio responsibilities • Analytical systems / software • Public Assurance Meeting (PAM reporting • Mapping of force deliverables from Police and crime plan objectives (June 2022) • Public Health approach to violence reduction • Holding to account processes & meetings – Inc Performance review meeting. • HMICFRS – PEEL& Inspection reporting	**CC/ PCC/ CE**	3	4	R 12 ⇔	• PCC creates independent VAWG Panel to monitor & report on Force activity (October 2022). • HMICFRS Vetting & misogyny thematic inspection findings – remedial action plan (November 2022). • Scheduled publication of HMICFRS PEEL Inspection findings (Feb 2023) – resulting action plan.	CC / PCC / CE	2	3	A 6	OPCC Management Meeting

RISK REGISTER
POLICE & CRIME COMISSIONER FOR LINCOLNSHIRE

OBJECTIVES
A. INTERNAL
B. FORCE ORGANISATION/TRANSFORMATION
C. EXTERNAL DELIVERY
D. COLLABORATION

NOT PROTECTIVELY MARKED

ID	Unique Ref No.	Linked to Objective	Description of Risk: Source (Lack of… Failure to…)	Description of Risk: Consequences (Results in … Leads to …)	Risk Sponsor	Inherent Risk Score 1:Low 4:High: Likelihood	Inherent Risk Score 1:Low 4:High: Impact	Overall Inherent Risk Score	Existing Controls	Owner (the do-er)	Current Risk Score 1:Low 4:High: Likelihood	Current Risk Score 1:Low 4:High: Impact	Current Risk Score	New/Developing Controls (Inc any Dates)	Owner (responsible for controls)	Target Risk Score 1:Low 4:High: Likelihood	Target Risk Score 1:Low 4:High: Impact	Overall Target Risk Score	Review Date
									• JIAC review of HMICFRS remedial actions by the force. • Independent VAWG Panel – reporting on force activity. (Established by the PCC)										
8	C045	ABCD	**Failure to:** **Obtain satisfactory VfM from disposal of 'West Parade' Police Station** (Lincoln City)	• Reputational Damage • Negative media coverage • Negative financial implications - Organisation left with "White elephant" • Stakeholder scrutiny / investigation • Community concerns	**CE**	**3**	**4**	**R 12**	• Governance structure • Decision making process • Specific Project group in place • Engagement with key stakeholders • Tendering process	**PCC/ CE**	**3**	**3**	**A 9** ⇔	• Progress update from Estates dept has been requested (Jan 2023)	PCC	**2**	**3**	**A 6**	OPCC Management Meeting
9	C054	ABCD	Failure to: **Maintain a strong working relationship with the Police and Crime Panel.**	• Reputational damage • Sub optimal communications and public engagement • Delayed or protracted decision making • Inefficient use of resources • Reduced effectiveness • Breach of statutory responsibilities • Negative media coverage • Trust and confidence is undermined - (internal & external)	**CE**	**4**	**4**	**R 16**	• Existing Governance structure • Existing relationships • Existing MOU and agreed protocols • Statutory responsibilities • Existing reporting processes	**CE**	**2**	**4**	**A 8** ⇩			**1**	**4**	**A 4**	OPCC Management Meeting
10	C055	ABCD	Failure to: **Maintain appropriate access to vital business support functions following transition from the G4S Contract.** (Eg ICT, Estates, Contract Management et al).	• Inefficient use of resources • Delayed or protracted decision making • Reduced effectiveness • Reputational damage • Sub optimal delivery of service • Sub optimal delivery of objectives (Inc associated financial implications) • Ineffective forward planning • Ineffective organisational development	**CE**	**4**	**4**	**R 16**	• Existing Governance structures		**2**	**4**	**A 8** ⇩	• CC& PCC – MOU is under development inc specific clauses relating to, access to support services. (Jan 2023)		**1**	**4**	**A 4**	OPCC Management Meeting
11	C057	ABCD	Failure to: **prepare for the potential impact on the workforce, service delivery, and commissioned services. because of the sudden rise in the 'cost of living' & the 'cost of doing business'.**	• Negative impact on workforce wellbeing • Sub optimal service delivery • Reduced effectiveness • Reputational damage • Sub optimal delivery of objectives (Inc associated financial implications) • Ineffective forward planning • Loss of or reduction in commissioned services.	**CE**	**4**	**3**	**R 12**	• Government 'cost of living' support schemes • Financial governance structures • Ministerial communications • Horizon scanning – Govt support plans • Membership of national representative bodies • Employee support schemes (EG Octopus Money Advice). • Priority Based Budgeting exercise		**3**	**3**	**A 9** ⇔	• Ongoing assessment / modelling of financial implications of 'rise in costs'.(Feb 2023) • OPCC to Review and consider impact on commissioned service providers at both national and local level(Feb 2023). (*Note: findings may result in change of current risk score)* • OPCC Supporting service providers in maximising funding opportunities (Feb 2023)		**1**	**3**	**G 3**	OPCC Management Meeting

RISK REGISTER
POLICE & CRIME COMISSIONER FOR LINCOLNSHIRE

OBJECTIVES
A. INTERNAL
B. FORCE ORGANISATION/TRANSFORMATION
C. EXTERNAL DELIVERY
D. COLLABORATION

NOT PROTECTIVELY MARKED

ID	Unique Ref No.	Linked to Objective	Description of Risk		Risk Sponsor	Inherent Risk Score 1:Low 4:High		Overall Inherent Risk Score	Existing Controls	Owner (the do-er)	Current Risk Score 1:Low 4:High		Current Risk Score	New/Developing Controls (Inc any Dates)	Owner (responsible for controls)	Target Risk Score 1:Low 4:High		Overall Target Risk Score	Review Date
			Source (Lack of… Failure to…)	Consequences (Results in … Leads to …)		Likelihood	Impact				Likelihood	Impact				Likelihood	Impact		
12	C058	ABCD	**Failure to:** **Deliver new ERP system concurrent with a supported outgoing system.**	• Potential ERP system failure • Unsupported existing ERP system (support ends Dec 2023 – new implementation by April 2024) • System failure (Ie no functioning ERP system for OPCC & Force) = Inability to: ○ Monitor budgets ○ Raise POs ○ Pay suppliers ○ Invoice & collect debts ○ Complete grant claims ○ Produce accounts • HR staff records et al	CFO	4	4	16	• Force Project in place to deliver new ERP system by April 2024. • Existing Governance structures		3	4	R 12 ⇧	• Market driven support (MDS) requested for outgoing system up to Dec 2023. • Extended support package sought from independent provider for old outgoing system up to March 2024. • Project initiation document (PID) requested from the force by OPCC to clarify intended timescales for project implementation / completion. (Feb 2023)		1	3	G3	

SCORING MATRIX & DIRECTION OF TRAVEL

		Impact			
Likelihood		**Low 1**	**Medium 2**	**High 3**	**Very High 4**
Very High	**4**	**AMBER 4**	**AMBER 8**	**RED 12**	**RED 16**
High	**3**	**GREEN 3**	**AMBER 6**	**AMBER 9**	**RED 12**
Medium	**2**	**GREEN 2**	**AMBER 4**	**AMBER 6**	**AMBER 8**
Low	**1**	**GREEN 1**	**GREEN 2**	**GREEN 3**	**AMBER 4**

Risk Appetite is defined by thick black line between Amber and Red risk scores – Confirmed Jan 2023

LIKELIHOOD

	Score	Description
Very High	**4**	More than a 75% chance of occurrence.
High	**3**	More than a 50% chance of occurrence.
Medium	**2**	More than a 25% chance of occurrence.
Low	**1**	Less than a 25% chance of occurrence.

IMPACT

	Score	Performance/ Service Delivery	Finance /Efficiency £	Confidence/ Reputation	Health & Safety	Environment	Strategic Direction
Very High	4	Major disruption to service delivery Major impact on performance indicators noticeable by stakeholders	Overall >1,000,000 Business Area >150,000	Major stakeholder/investigations /longer lasting community concerns Major reputational damage adverse national media coverage	Death or a life changing injury	Very high negative environmental impact (high amount of natural resources used, pollution produced, biodiversity affected)	Major impact on the ability to fulfil strategic objective
High	3	Serious disruption to service delivery Serious impact on performance indicators noticeable by stakeholders	Overall 251,000-1,000,000 Business Area 41,000-150,000	Serious stakeholder/investigations /prolonged specific section of community concerns Serious reputational damage adverse national media coverage	An injury requiring over 24-hours hospitalisation and /or more than 3 days off work or a major injury as defined by the RIDDOR[10] Regs	High negative environmental impact (medium amount of natural resources used, pollution produced, biodiversity affected)	Serious impact on the ability to fulfil strategic objective
Medium	2	Significant disruption to service delivery Noticeable impact on performance indictors	Overall 51,000-250,000 Business Area 11,000-40,000	Significant investigations/specific section of community concerns Significant reputational damage adverse local media coverage	An injury requiring hospital/professional m edical attention and/or between one day and three days off work with full recovery	Medium negative environmental impact (low amount of natural resources used, pollution produced, biodiversity affected)	Significant impact on the ability to fulfil strategic objective
Low	1	Minor disruption to service delivery Minor impact on performance indictors	Overall <50,000 Business Area <10,000	Complaints from individuals Minor impact on a specific section of the community	An injury involving no treatment or minor first aid with no time off work	Low negative environmental impact (limited amount of natural resources used, pollution produced, biodiversity affected)	Minor impact on the ability to fulfil strategic objective

Direction of Travel

(Overall judgement based on the controls in place/planned)

⇩ Risk reducing ⇔ No change/stable ⇧ Risk increasing

POLICE AND CRIME COMMISSIONER FOR LINCOLNSHIRE

RISK REGISTER: CHANGE LOG (Only Displays changes made since 27/08/2021)

No	Date	Author	Risk URN	Item	Changes	Comments
7.57	27 Aug 2021	RPO	C06	• OPCC Resilience	• Recruitment of OPCC Communications officer	Routine update 2021
7.57	27 Aug 2021	RPO	C040	• FS Programme	• Note movement of Horizons uplift project into FSP programme management.	Routine update 2021
7.57	27 Aug 2021	RPO	C044	• Force effectiveness	• Note development of refreshed 'holding to account' processes – aligned with new PC Plan 2021-25.	Routine update 2021
7.58	12th Oct 2021	RPO	C06	• OPCC Capacity	• Note change in internship tenure, moved to existing controls from developing controls.	Routine update 2021
7.58	12th Oct 2021	RPO	C044	• Force operational effectiveness	• Remove reference to 'New' chief constable from developing controls.	Routine update 2021
7.58	12th Oct 2021	RPO	C045	• Disposal of West Parade	• Add new developing control regarding disposal of west parade. • Add 'tendering process' to existing controls	Routine update 2021
7.58	14th Oct 2021	RPO	C037	• Resilience & instability of chief officer team	• Reduce score from 3x4 Red 12 down to 2x4 Amber 8 = at Target score	Following October IMM
7.58	14th Oct 2021	RPO	C053	• Relationship with Chief Constable	• Reduce score from 2x4 Amber 8 - to 1x4 = Amber 4 = at Target score.	Following October IMM
7.58	14th Oct 2021	RPO	NA	• Exec summary	• Adjust Exec summary to match current risk distribution & scores.	Following October IMM
7.59	29th Nov 2021	RPO	C053	• OPCC / new Chief relationship	• **REMOVE RISK** – Risk remained stable at target score	Following November IMM
7.59	29th Nov 2021	RPO	C037	• Resilience and instability within COT	• **REMOVE RISK** – Risk remained stable at target score	Following November IMM
7.59	29th Nov 2021	RPO	C052	• Force delivery plans	• Add to developing controls – partial completion of plans at Nov 2021 (risk score remains unchanged)	Following November IMM
7.59	29th Nov 2021	RPO	C037	• OPCC Resilience	• Update controls – appointment of comms officer and recruitment of Diary manager to provide additional support to PCC as part of national APCC role (2 years)	Following November IMM
7.60	2nd December 2021	RPO	C09	• G4S objectives achieved	• Reduce risk score from red12 3x4 to Amber 8 2x4 – reduced period to end of contract.	Following 30th November IMM
7.60	2nd December 2021	RPO	C06	• OPCC capacity / resilience	• Increase risk score from amber 8 2x4 to Red 12 3x4 – increasing scope of work and workloads.	Following 30th November IMM
7.60	2nd December 2021	RPO	C036	• Achieving Blue light objectives	• Reduce risk score from 2x4 = Amber 8 to 1x4 Amber – reached target score. • PCC - Ongoing talks with partners re potential collaborations.	Following 30th November IMM

POLICE AND CRIME COMMISSIONER FOR LINCOLNSHIRE

RISK REGISTER: CHANGE LOG (Only Displays changes made since 27/08/2021)

No	Date	Author	Risk URN	Item	Changes	Comments
7.60	2nd December 2021	RPO	C037	• OPCC resilience	• Add developing control – regarding appointment of deputy PCC in December 2021.	Following 30th November IMM
7.60	3rd December 2021	RPO	NA	• Exec summary	• Update risk distribution and scores in exec summary section.	Routine update.
7.61	21st Jan 2022	RPO	C041	• Regional collaboration	• Update developing controls – regional budget	Routine update.
7.62	7th Feb 2022	RPO	C036	• Achieving Blue light objectives	• **REMOVE RISK** – risk remains stable at target score – main objectives achieved	Following 26th Jan 2022 IMM
7.62	7th Feb 2022	RPO	C06	• Resilience in OPCC	• Reduce current risk score to 2x4 (from 3x4) – now at target score	Following Jan 2022 IMM
7.62	8th Feb 2022	RPO	C052	• Force Plans	• Update developing & existing controls	Routine update.
7.62	8th Feb 2022	RPO	NA	• Exec summary	• Update risk distribution and scores in exec summary section.	Routine update.
7.63	24th March 2022	RPO	C06	• OPCC capacity	• Reword risk to better reflect current OPCC position	Following 23rd March 2022 IMM
7.63	24th March 2022	RPO	C056	• Fire governance preparedness	• Reduce score to target 1x3 (from 2x3) following HO PCC review part 2	Following 23rd March 2022 IMM
7.64	7th April 2022	RPO	C040	• Transition from G4 Contract	• **REMOVE RISK** – risk terminated as G4S contract ended on March 31.	Following IMM 6th April
7.64	7th April 2022	RPO	C09	• Achieving G4S Objectives	• **REMOVE RISK** – risk terminated as G4S contract ended on March 31.	Following IMM 6th April
7.64	7th April 2022	RPO	C041	• Regional collaboration	• Reduce current risk score from 4x4 to 3x4 = Red 12	Following IMM 6th April
7.64	7th April 2022	RPO	C054	• Police & Crime Panel relationship	• Reduce current risk score from 4x4 to 2x4 = Amber 8	Following IMM 6th April
7.64	7th April 2022	RPO	N/A	• Exec Summary	• Adjust exec summary section & risk distribution tables	Following IMM 6th April
7.64	7th April 2022	RPO	All entries	• existing and developing controls	• Review existing and developing controls across register inc removal of time limited references.	Following IMM 6th April
7.64	8th April 2022	RPO	N/A	• Change log	• Reduce size of visible change log – only entries from 7/01/ 2021 onwards.	Routine update
7.64	12th May 2022	RPO	C056	• HO review of PCCs	• Change wording of risk to cover all proposals arising from HO review parts 1 & 2 (previously just identified fire service governance from part 1 of review).	Following IMM 4th May.
7.67	26th Aug 2022	RPO	C056	• HO review of PCCs	• **REMOVE RISK** - risk remains stable at target score	Following IMM 8th August
7.67	26th Aug 2022	RPO	C039	• Relationship with local partners	• Add Public health joint approach to violence reduction / needs assessment	Following IMM 8th August

POLICE AND CRIME COMMISSIONER FOR LINCOLNSHIRE

RISK REGISTER: CHANGE LOG (Only Displays changes made since 27/08/2021)

No	Date	Author	Risk URN	Item	Changes	Comments
					• Creation of new Reducing Violence Board at SLP – chaired by DPCC.	
7.67	26th Aug 2022	RPO	• All	• existing and developing controls	• Review existing and developing controls across register inc removal of time limited references.	Routine review / update
7.67	26th Aug 2022	RPO	• All	• All change log entries	• Edit change log entries to reduce size of risk register document - current version displays changes made since 27th August 2021. (All prior entries archived with previous versions of the Risk Register.	Routine review / update.
7.68	5th October 2022	RPO	• C057	• Increased cost of living & doing business	• **ADD NEW RISK** Failure to: prepare for the potential impact on the workforce and service delivery because of the sudden rise in the 'cost of living' & the 'cost of doing business'.	Following Sept 2022 IMM
7.68	31st Oct 2022	RPO	All	• All	• Updated 'developing controls' prior to monthly management meeting	Routine update
7.68	3rd Nov 2022	RPO	C058	• New ERP system	• **ADD NEW RISK** - Failure to; deliver new ERP system concurrent with a supported outgoing system.	Following 2nd November IMM
7.69	17th Nov 2022	RPO	All	• All	• Update developing controls based on discussions at November IMM • Update exec summary of the register	Routine update
7.70	9th Jan 2023	RPO	C045	• West Parade	• Dev controls - Reflect request for update on progress 9th Jan • Reduce target score from 2x3 to 1x3	MM meeting 9th Jan 2023
7.71	31st Jan 2023	RPO	C06	• OPCC resilience & Capacity	• Change wording to better reflect key risk for OPCC staff – ie attract, retain & develop.	Specific Risk Management Review Meeting
7.71	31st Jan 2023	RPO	C02	• Value for Money	• Developing controls updated – to include review of force VFM plan to try and impact on current risk score which remains outside of appetite.	Specific Risk Management Review Meeting
7.71	31st Jan 2023	RPO	C033	• Financial Loss	• Update existing controls to include annual audit and JIAC review of TM report.	Specific Risk Management Review Meeting
7.71	31st Jan 2023	RPO	C039	• Partnerships	• Adjust target score from 1x3 green to more realistic 2x3 Amber	Specific Risk Management Review Meeting
7.71	31st Jan 2023	RPO	C041	• Regional collaboration	• Adjust current score to 2x4 Amber 8 from 3x4 Red 12 (moves risk to within risk appetite) • Reduce target score to 2x3 amber 6 from 3x3 amber 9 to better reflect prevailing circumstances / realistic target.	Specific Risk Management Review Meeting
7.71	31st Jan 2023	RPO	C044	• Operational effectiveness	• Change wording of risk to failure of force to provide sufficient assurance on operational effectiveness	Specific Risk Management Review Meeting
7.71	31st Jan 2023	RPO	C052	• Force strategic / delivery plans	• **REMOVE RISK –** this is now recognised to be an issue rather than a risk.	Specific Risk Management Review Meeting

POLICE AND CRIME COMMISSIONER FOR LINCOLNSHIRE

RISK REGISTER: CHANGE LOG (Only Displays changes made since 27/08/2021)

No	Date	Author	Risk URN	Item	Changes	Comments
7.71	31st Jan 2023	RPO	C054	• Police & Crime Panel relationship	• Reduce risk score from 3x4 Red 12, to 2x4 Amber 8 a more accurate reflection of current situation.	Specific Risk Management Review Meeting
7.71	31st Jan 2023	RPO	C055	• OPCC Access to support functions	Reduce current score from 3x4 to 2x4 to reflect current circumstances (MOU discussions with the CC).	Specific Risk Management Review Meeting
7.71	31st Jan 2023	RPO	C057	• Impact of - Cost of living rises	• Amend existing risk wording to include impact on 'commissioned services' (CS) • Update developing controls to include review of CSs to determine potential / actual impact.	Specific Risk Management Review Meeting
7.71	31st Jan 2023	RPO	C058	• ERP System	• Raise current score to Red 12 - 3x4 - due to uncertainty over schedule for implementation plan of new ERP system (Project plan).	Specific Risk Management Review Meeting
7.71	31st Jan 2023	RPO	NA	• ALL	• Update developing and existing controls across the register. • Update the Exec summary and risk distribution charts to reflect recent changes.	Specific Risk Management Review Meeting